

- Financial Affairs and Investment Committees - Joint Meeting

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I. Committee Members

A. Financial Affairs Committee Members

Todd R. Black. Chair Mike Pilot, Vice Chair Kassandra Spanos Ardinger Frank L. Edelblut George Hansel Christopher M. Pope J. Morgan Rutman Wallace R. Stevens Gregg R. Tewksbury Alexander J. Walker

B. Investment Committee Members:

J. Morgan Rutman, Chair Todd R. Black George Hansel Mike Pilot Gregg R. Tewksbury The Governor (by statute) USNH Treasurer (by statute

II. Introduction and objectives of the meeting 15 min

In light of the draft financial outlook/pro forma over the next 5 years and in advance of the Oct Board retreat, have an in-depth discussion of balance sheet components and opportunities to free up resources for investment over the next five years.

III. USNH Pro Forma

A. 5-year Pro Forma Income statement

- 1. USNH Sept 30, 2021 Joint FAC and IC Pro Forma as of Sept 22.pdf
- B. 5-year cash flow based on pro forma
- C. Review 6/30/21 major balance sheet components:
 - 1. Breakdown of 6/30/21 unrestricted financial resources (reserves)
 - 2. Breakdown of 6/30/21 components of endowment pool

60 min IV. Debt Report Financial Advisors -**PFM**

- A. Current Debt Overview (includes debt service by fiscal year)
 - 1. USNH Debt Update Presentation October Update 09-22-2021 v.1 JK EDITS.pdf
- B. Current Credit Analysis (revised methodology, USNH scorecard, implications/considerations)
- C. Summary and Recommendations

45 minutes

VCFA

Provencher

Chair Morone

15 min	V. BREAK	
45 min	VI. Considerations with the Endowment Pool	Prime Buchholz
	A. Reasonableness of asset allocation and long-term earnings assumption	
	1. USNH 9.30.21 Meeting Materials.pdf	
	B. Impact of increasing endowment payout vs liquidating a portion	
	C. Recommendations and considerations based on current outlook and needs of USNH	
1 hour	VII. Building Blocks of the Opportunities	Committee and CFOs
	A. Increase endowment payout	
	1. USNH Sept 30, 2021 Joint FAC and IC - Opportunities as of Sept 22.pdf	
	B. Increase federal dollars (FEMA, ARPA)	
	C. Spend restricted vs unrestricted dollars	
	D. Debt Restructuring (Refunding)	
	VIII. Other Business	
	A. Chair or Committee comments	
	B. Next meeting dates: Board Retreat on October 21 and Committee meetings on October 22	
	C. Adjourn	