

2025 October 23 Educational Excellence Committee

Oct 23, 2025 | 8:30-10:30 AM

Keene State College - Young Student Center - Mabel Brown Room https://zoom.us/j/98425739596?pwd=UVms7u5qOaZLVXbQHHnSmu0kmGhwgC.1



2025 October 23 Educational Excellence Committee

AGENDA - October 23, 2025 | 8:30-10:30

Zoom - https://zoom.us/j/98425739596? pwd=UVms7u5qOaZLVXbQHHnSmu0kmGhwgC.1 Committee Membership Patrick Griffin, Chair; Wayne Semprini, Vice Chair; Matthew Ash, Ludmilla Cejka, Erin Ciempa, Delaney Cote, Caitlin Davis, Ethan Dupuis, Luca Fortin, Tim Hoheneder, Shawn Jasper, Jessica O'Brien, Jennifer Higgins Pitre, Christiana Thornton, David Westover Vice Chair I. Call to Order I 5 min (8:30-8:35) Semprini A. Quorum Sufficient to Conduct Business Vice Chair II. Consent Agenda I 5 min (8:35-8:40) Semprini MOVED, that the Consent Agenda be approved. A. Approval of Minutes Ed Ex Minutes 2025 06-26 Draft B. NH Top Jobs Top 10 NH Occupations 2022-2032 III. Discussion A. Enrollment Update I 40 min (8:40-9:20) 1. Fall Enrollment Census Kim DeRego, Jeremy Heidenreich, MB Lufkin Enrollment Update - EdEx102325 College Vine 2. College Vine - Al for Higher Ed Rep B. Supporting Student Success: Retention, Persistence, Provosts Bowditch, Graduation I 40 min (9:20-10:00) Riley, Sandy Student Success - EdEx102325 USSB C. University System Student Board (USSB) I 20 min (10:00-10:20) USSB Update - EdEx102325 IV. Other Business I 5 min (10:20-10:30)

V. Adjourn









BOARD OF TRUSTEES EDUCATIONAL EXCELLENCE COMMITTEE JUNE 26, 2025

PLYMOUTH STATE UNIVERSITY PLYMOUTH, NH

MEETING MINUTES

Draft for Approval

Attendance

Committee members present: M. Jacqueline Eastwood, committee chair; Wayne Semprini, committee vice chair; MJ Condon: Anthony DiVito; Ethan Dupuis; Nathan Fredrickson (remote); Patrick Griffin; Tim Hoheneder; Shawn Jasper; Mackenzie Murphy; Christiana Thornton; David Westover

Other trustees present: Kassandra Ardinger; Maureen Beauregard; Donald Birx; James Burnett, III; Elizabeth Chilton; Cathy Green; George Hansel; Kevin Knarr (remote); Brian McCabe; Joel Nkounkou; Peter Paul; Michael Pilot; Catherine Provencher; Melinda Treadwell

Other participants: Kathleen Grace-Bishop, Nathaniel Bowditch, Megan Carpenter, Kimberly DeRego, Melissa Goyait, Cyndee Gruden, Joanne Landers, MB Lufkin, Kirsti Sandy

Call to Order

Committee Chair Eastwood called the meeting to order at 8:30 a.m. She called attention to the NH occupational projections requiring postsecondary education and emphasized the role of USNH in helping to meet NH workforce needs.

Approval of Consent Agenda

Moved by Chair Eastwood, duly seconded, and approved.

VOTED, that the consent agenda for the Educational Excellence Committee's meeting of June 26, 2025, be approved as presented.

Consent Items:

- Minutes March 20, 2025
- UNH Award of Tenure

Motion, on recommendation of President Chilton, that the Educational Excellence Committee recommend for approval by the Board of Trustees the award of tenure to the newly appointed professor within the Department of English at the University of New Hampshire, as presented in the supporting material.

(The name of the individual will be disclosed upon final approval by the full Board of Trustees.)

Promotion and Tenure Awards

Motion, on recommendation of the respective presidents, that the Educational Excellence Committee approve the promotion and tenure recommendations for faculty of the University of New Hampshire, Keene State College, and Plymouth State University, as presented in the supporting material.

Names of the individuals approved for promotion and/or the award of tenure are listed below.

Keene State College

Associate ProfessorProfessorTenureLito AmitKimberly BohannonJohn HartAbdulrazak BalogunJohanna DeryEmily LambertPaul FowlerNiall MoranKim LaufferKirstin O'BrienEric Shannon

Plymouth State University

Associate Professor with Tenure Professor

Rajeev Sachdev Gregory Dumont
Christopher Stoddard Maria Sanders

Joshua Wakeham

University of New Hampshire

Professor Associate Professor with Tenure Stephen Ciccone Yashar Eftekhar Azam **Jianhong Chen** Szu-Han Kay Chen Szu-Feng Chen Madhavi Devasher Francois Foucart Inchan Kim Casey Golomski Anvin Li Kyung Jae Jeong Kathryn Greenslade Adrienne Kovach **Andrew Macpherson** Roy Planalp Scott McNamara **Jayson Seaman** Rem Moll Sandhya Shetty Iill Sherman Vidva Sundar Sherri Simmons-Horton

Viktoriya Staneva

Anupama Sukhu Professor with Tenure

Susan Wager Amy Keesee

Information

Annual Academic Reports: Academic Plan and Program Review, Academic Quality Metrics

University System Student Board (USSB)

Student trustees and USSB representatives, with input from Kathleen Grace-Bishop, director of education and promotion for UNH Health and Wellness, presented information about substance abuse prevention and intervention resources at USNH institutions. Information included examples of alcohol, nicotine, and other drug education and counseling (ANOD) frameworks and recommendations/proposed action for USNH institutions. Trustees expressed interest in receiving quantitative outcomes data that demonstrate improved student retention and success through increased ANOD resources. The USSB was asked to continue the discussion next year in consultation with student affairs leadership.

Do incoming freshmen value our research?

Chair Eastwood reported that results of UNH prospective student surveys around incoming first-year student expectations for research participation supported the high premium placed on the UNH research enterprise. Survey results indicated that UNH was known for "cutting-edge research opportunities," with half of enrolled first-year students planning to participate in original or faculty research. Chair Eastwood also reported that 1,500 to 2,000 undergraduates annually participate in the UNH Undergraduate Research Conference, making it one of the largest conferences of its kind in the country. Trustees expressed interest in receiving statistics that connect UNH undergraduate research opportunities to admissions yield and to graduate student enrollment.

Middle School Postsecondary Outreach

Trustee Thornton, president and CEO of Granite Edvance, and Melissa Goyait, director of Education Talent Search (ETS), a federally funded TRIO program at UNH, presented information about NH programming that aims to help to prepare low-income, first-generation youth for enrollment and success in postsecondary education. Engagement activities tailored to youth in grades 5 through 8 include career and aptitude exploration, college awareness, campus tours, and financial literacy. Group and individual sessions are designed to promote the value of early planning and provide students and parents guidance for college readiness preparation at the secondary level and for navigating financial aid and college admissions processes. Trustee Nkounkou, a first-generation college graduate, credited ETS for helping him early on to develop a college-going mindset and confidence for success.

Enrollment Update

Enrollment management leaders presented information about admissions and registration activity as indicators of fall 2025 enrollment, net revenue projections at UNH, online and hybrid programming at the UNH Franklin Pierce School of Law, and ongoing enrollment management risks and mitigation strategies. On the topic of the Law School, President Chilton and Dean Carpenter additionally provided an update on UNH compliance with accreditation standards. Discussion centered on fall enrollment and touched on the shrinking traditional college-age population, market demand, competition, Pell eligibility changes, discount rates, first-year admitted applicant vield, and summer melt expectations.

Adjournment

Provost Bowditch recognized key staff transitions, and he thanked outgoing Chair Eastwood for her service to the Board, her committee leadership, and her work to advance educational excellence for the state's citizenry.

There being no further business or discussion, the meeting adjourned at 10:45 a.m.

NH Top Occupational Demand

Requiring Postsecondary Education



Top 12 occupations by education level with "Very Favorable Outlook" and highest average annual openings projected 2022 to 2032 (NH Employment Security, Economic and Labor Market Information Bureau)

BACHELOR'S with avg annual openings	PROG
Manager: General/Operations 1,537	KPU
Registered Nurse* 852	K P U
Software Developer 748	KPU
Accountant, Auditor 689	KPU
Marketing, Market Research Analyst 495	KPU
Human Resources Specialist 455	K U
Management Analyst 454	PU
Manager: Financial 403	KPU
Project Management Specialist 314	U
Manager: Computer/Info Systems 310	PU
Counselor: Mental Health, Subst Abuse 268	U
Sales Rep: Manufacturing, Tech, Sci 236	KPU

MASTER'S / DOCTORATE with avg annual openings	PROG
School Counselor: Ed, Guidance, Career (M) 187	P
Nurse Practitioner (M) 161	U
Lawyer [not specified] (D) 106	U
Physical Therapist (D) 96	P
Physician Assistant (M) 83	
Occupational Therapist (M) 70	U
Speech-Language Pathologist (M) 67	U
Social Worker: Health Care (M) 56	U
Postsec Instructor: Nursing (M) 51	U
Postsec Teacher: Business (D) 36	
Postsec Teacher: Health Specialties (D) 36	
Social Worker: Ment Health, Subst Abuse (M) 32	U

^{*} Associate degree min education requirement







University System of New Hampshire

Enrollment Update

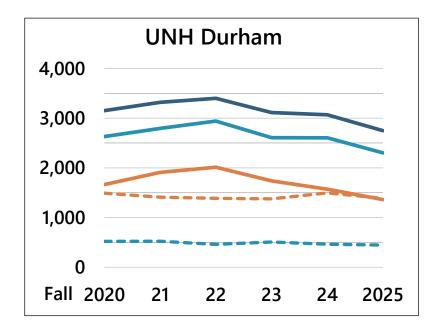
Educational Excellence Committee
October 23, 2025

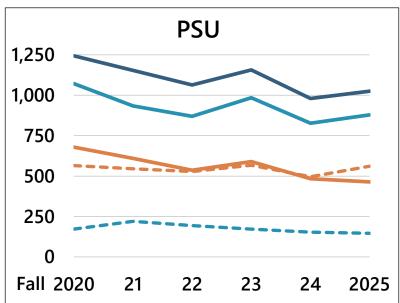
New Undergrad Headcount Fall Enrollment, Residential Campuses











		KSC			
1,250					
1,000					
750					
500		463~			
250					
0 —					
Fall 2020	21	22	23	24	2025

Enrolled		2025	1-Yr Change		
	All New UG	2,748	-320	-10.4%	
	New First-Year	2,302	-303	-11.6%	
	All New NR UG	1,361	-211	-13.4%	
	All New Res UG	1,387	-109	-7.3%	
	New Transfer+	446	-17	-3.7%	

Enrolled		2025	1-Yr Change	
	All New UG	1,025	45	4.6%
	New First-Year	879	52	6.3%
	All New NR UG	464	-20	-4.1%
	All New Res UG	561	65	13.1%
	New Transfer+	146	-7	-4.6%

Enrolled	2025	1-Yr Change	
— All New UG	766	-58	-7.0%
New First-Year	664	-32	-4.6%
— All New NR UG	316	-88	-21.8%
All New Res UG	450	30	7.1%
New Transfer+	102	-26	-20.3%

First-Year Yield & Melt Fall Enrollment, Residential Campuses



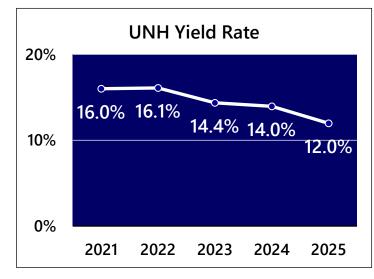


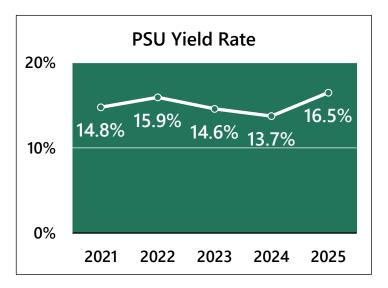


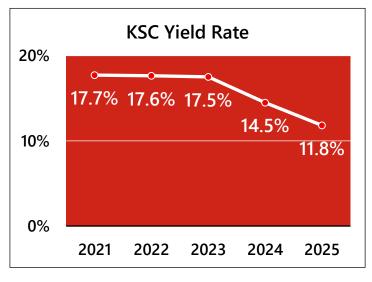
University System of New Hampshire

YIELD: Share of accepted applicants who

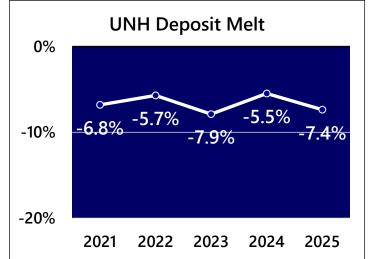
enrolled

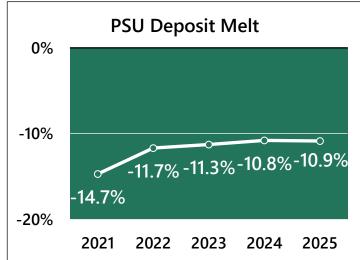


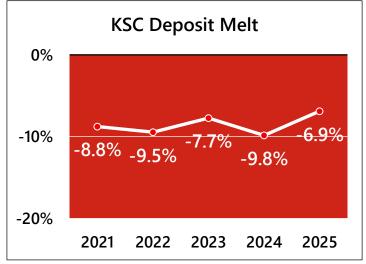




MELT: Deposit to enrollment conversion loss





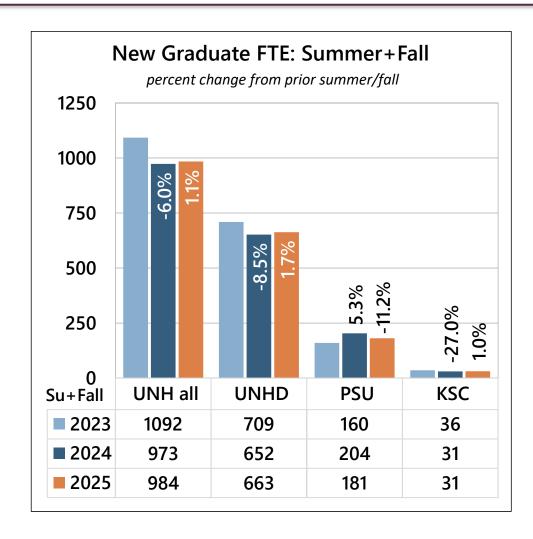


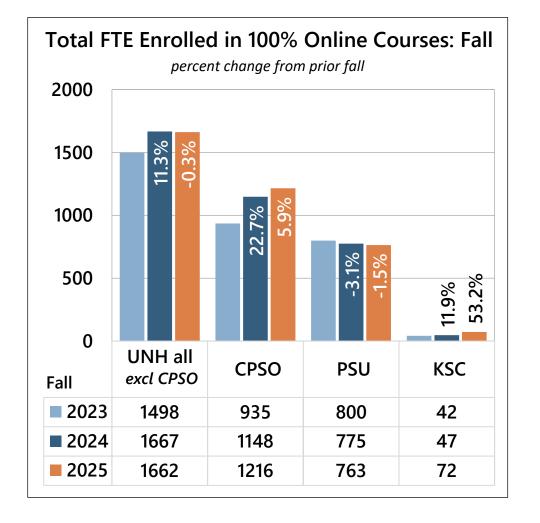
New Grad Matriculated FTE / Online Total FTE Fall Enrollment (Grad: +Summer), All Campuses









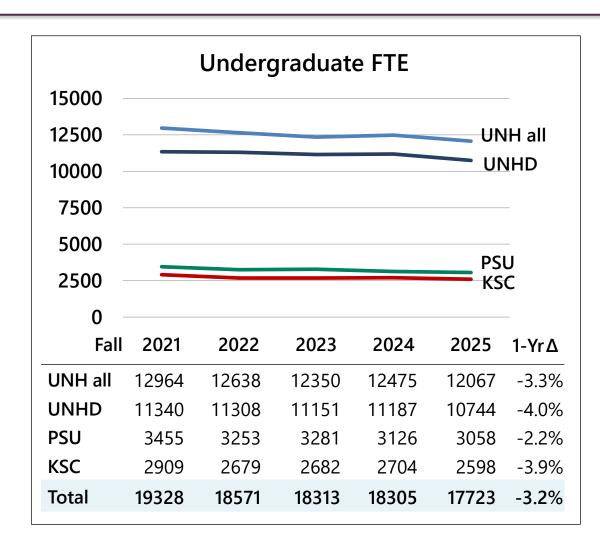


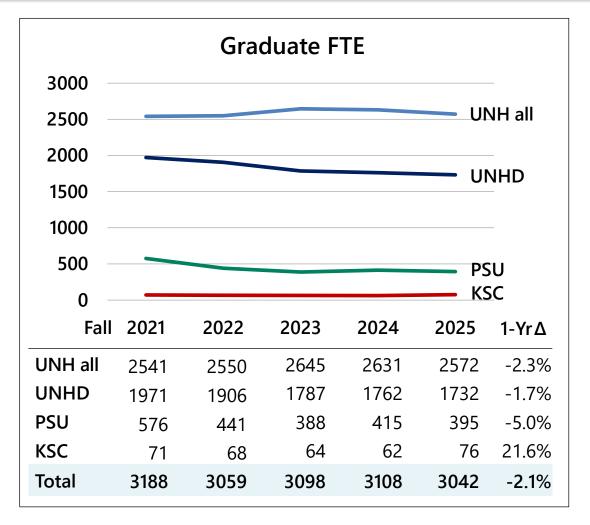
Total Matriculated FTE Fall Enrollment, All Campuses









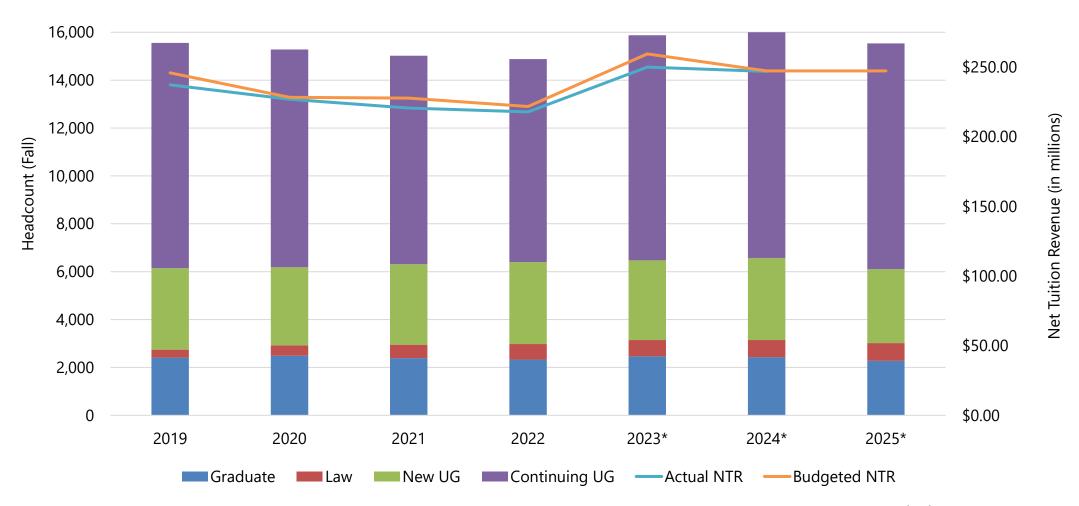


UNH Enrollment and Net Tuition Revenue







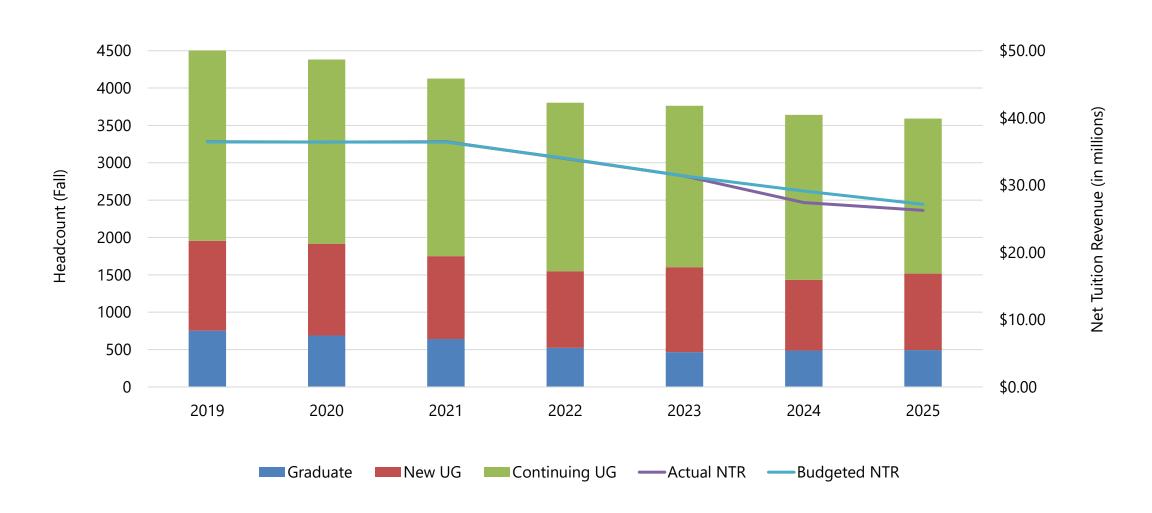


PSU Enrollment and Net Tuition Revenue







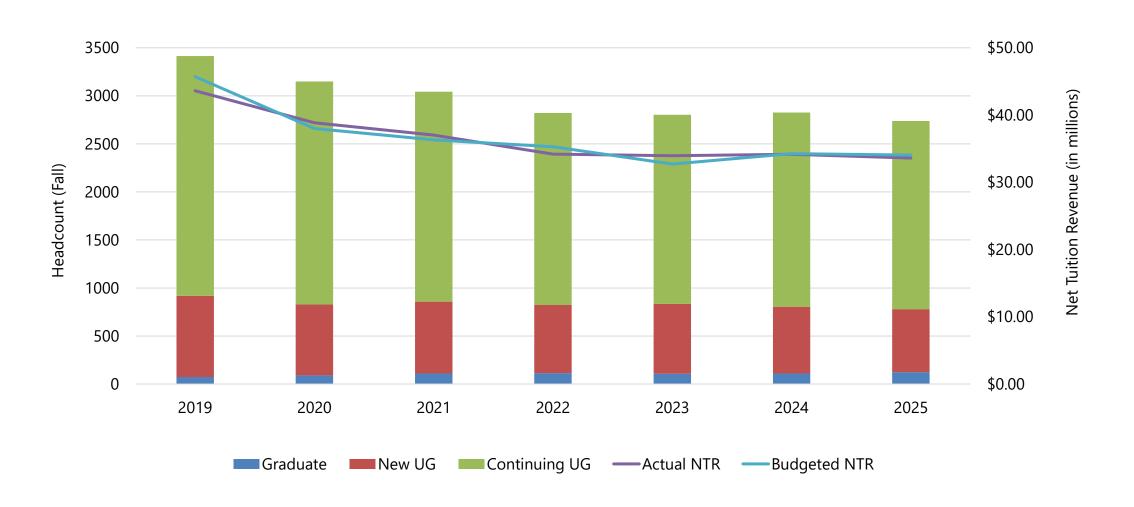


KSC Enrollment and Net Tuition Revenue







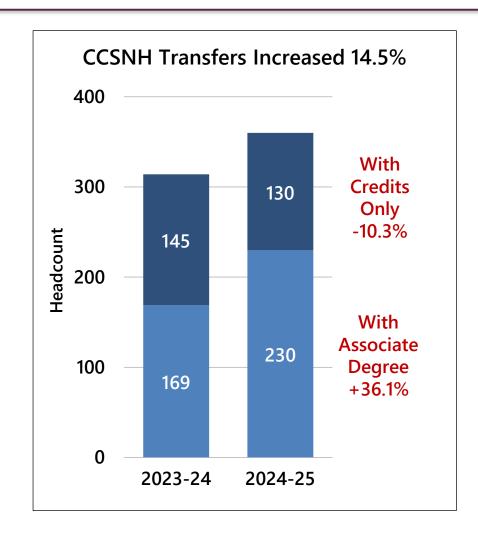


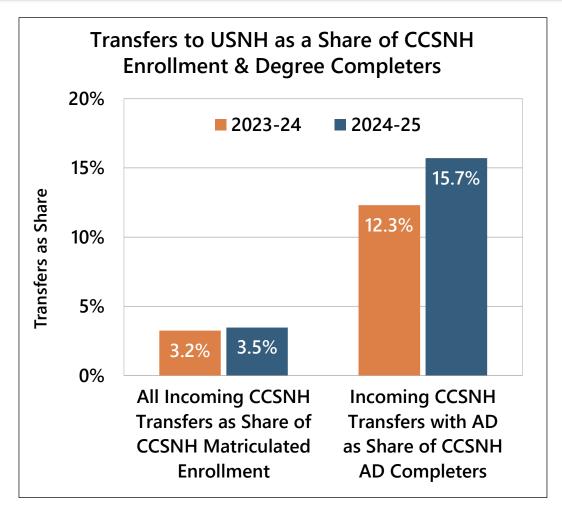
CCSNH Transfer Enrollment / USNH "Market Share"







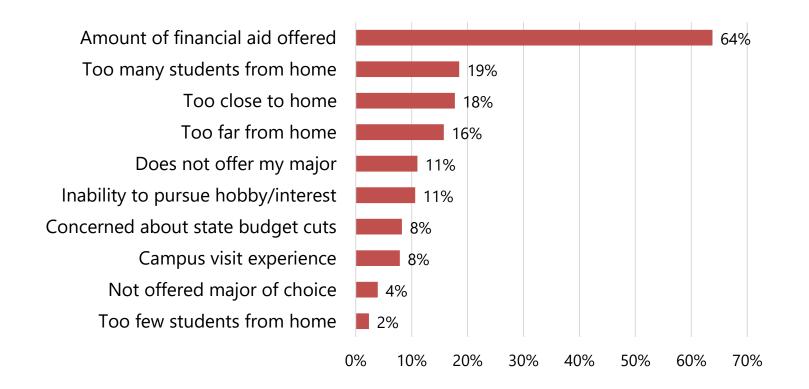




What we learned about this applicant group



In surveys of students who chose not to enroll, top reasons for not attending was cost/financial aid. Notably, even "no-need" individuals said that financial aid was a significant reason for not attending.



Source: UNH survey but other schools see similar importance of cost/financial aid

2026 Enrollment Strategy based on what we learned







 University System of New Hampshire

Optimize Scholarship strategy

- Adjusted scholarships
- Match marketing messages to strategy

Strengthen enrollment practices and improve on-campus enrollment experience

- Revamp on campus experience, tours and events
- Implement several modern enrollment management data practices
- Individualized Enrollment Communications & marketing through Al

Communicate messaging and drive YIELD through individualized, robust communications (email, phone, SMS)

• Improve analytics and benchmarking of target segments







University System of New Hampshire

Supporting Student Success: Retention, Persistence, and Graduation

Educational Excellence Committee
October 23, 2025

What Is Student Success?



- In an increasingly complex world, the concept of student success is moving beyond completion metrics to a broader, more holistic view of student well-being that encompasses academic achievement, career readiness, and personal growth.
- Success today means developing the whole person their emotional intelligence, adaptability, cultural competence, and resilience while also developing skills like critical thinking, communication, problem solving, and a growth mindset.
- For institutions, success requires student-centered approaches like project-based learning, teamwork, and collaboration; analyzing data to understand student needs; creating connected, engaging, and adaptive learning experiences; and fostering a sense of community and belonging.
- While AI is accelerating business innovation and efficiency and raising concerns about workforce and societal impacts, success ultimately will be measured by students' ability to be lifelong learners, equipped to continuously acquire and deploy new skills and knowledge.
- Accurately and consistently measuring multidimensional, individualized "soft skills" across a student
 population presents a significant challenge. In the meantime, we continue to look to traditional retention
 and grad rates as indicators of a student's academic success and institutional quality.

Retention vs. Persistence







University System of New Hampshire

DRAFT

What is student retention?

- Retention is a measure of institutional success, i.e., the institution's capacity to keep students engaged and enrolled in their program through to successful completion and credential attainment. Retention is the positive culmination of an institution's efforts to mitigate new student attrition, whether the student transfers elsewhere or leaves higher education entirely.
- Retention of degree-seekers from the first to the second year is considered one of the best early indicators of long-term student success and eventual college completion. The first-to-second year retention rate is a traditional measure of institutional quality.

What is academic persistence?

- Persistence is the individual student's mindset that speaks to determination, drive, and use of resources to
 overcome challenges, adapt to new environments, and push through obstacles to reach objectives throughout
 their educational experience.
- Six-year graduation rate (completion of a bachelor's degree in 150% time) is a traditional measure of student persistence and, consequently, of institutional quality.

PSU Retention Analysis







University System of New Hampshire

- In spring 2025, PSU conducted a predictive analysis of first-year student attrition risks using 233 variables created from Academic Affairs, Admissions, Financial Aid, and Residential Life data.
- Using a "random forests" model, the analysis enabled the discovery of complex relationships among variables revealing more about student risk than standard statistical testing did. The model identified which of PSU's first-year students were at greatest risk of leaving, and what unique combination of factors contributed to the high-risk level. An example of factors contributing to risk/retention are listed on the next slide.

• Once an at-risk student and the risk factors are identified, targeted outreach and proactive intervention

can be implemented.

Next steps

Adding more data to the analysis/model

- Focusing in on key groups of interest
- Expanding to persistence/graduation
- Building a predictive warning system for retention



PSU Retention & Risk Factors

examples







University System of New Hampshire

Retention Factors

- NH resident
- Female
- White
- Legacy
- Athlete
- STEM major
- More credit hours
- First term GPA 2.75-4
- First term GPA better than HS GPA
- Earlier application
- Major on app same as enrolled major
- HS GPA 3.25-4+
- Low need

- FAFSA submitted early
- High SAI (less need)
- Low cost of attendance
- Need is more fully met
- Housing: Double room
- Housing: Geneva Smith
- Dining: More meals eaten
- Dining: Less vending transactions
- Dining: Low Flexcash usage

DECISION TREE RANDOM FOREST

Risk Factors

- MA resident
- Male
- Hispanic
- Black/African Amer
- First-generation
- Far from home
- TRIO
- Management or Busn major
- First term GPA 0-2.25
- HS GPA better than first term GPA
- Later application
- HS GPA 0-2.75
- High need

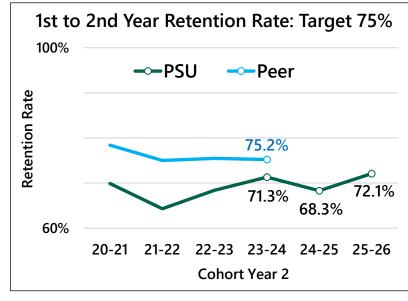
- FAFSA submitted later
- Pell eligible
- Low SAI (more need)
- High cost of attendance
- More need unmet
- Housing: Triple/Quad
- Housing: Pemi, Blair
- Dining: Fewer meals eaten
- Dining: More vending transactions
- Dining: High Flexcash usage

Retention & Graduation Rates PSU

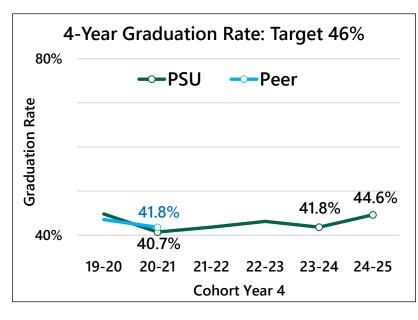




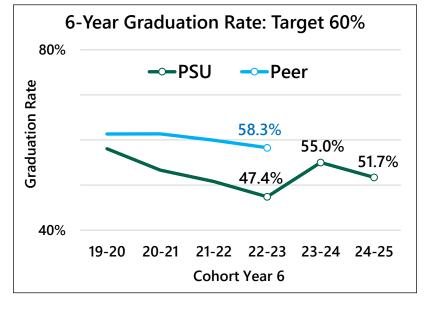




US Avg - Public 4-Yr Institutions: 79.9%



US Avg - Public 4-Yr Institutions: 46.1%



US Avg - Public 4-Yr Institutions: 67.5%

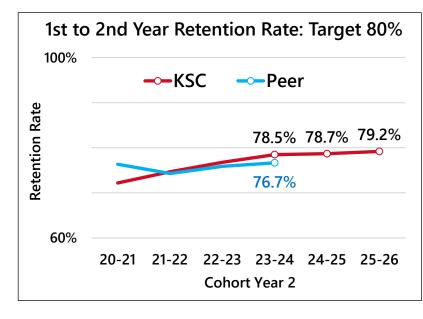


Retention & Graduation Rates KSC









4-Year Graduation Rate: Target 55%

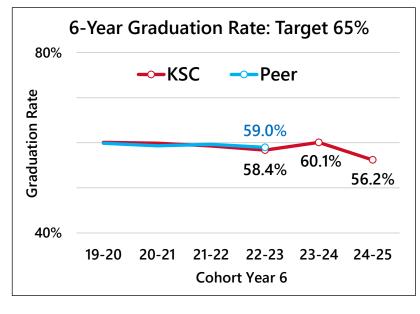
---KSC ---Peer

60.8%

49.9%

47.6%

19-20 20-21 21-22 22-23 23-24 24-25
Cohort Year 4



US Avg - Public 4-Yr Institutions: 79.9%

US Avg - Public 4-Yr Institutions: 46.1%

US Avg - Public 4-Yr Institutions: 67.5%

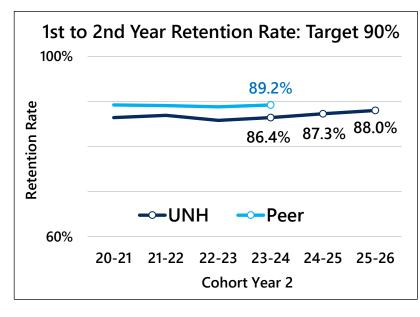


Retention & Graduation Rates UNH









4-Year Graduation Rate: Target 71%

80%

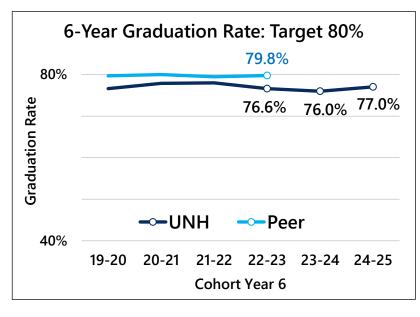
69.0%

69.0%

68.6%

19-20 20-21 21-22 22-23 23-24 24-25

Cohort Year 4



US Avg - Public 4-Yr Institutions: 79.9%

US Avg - Public 4-Yr Institutions: 46.1%

US Avg - Public 4-Yr Institutions: 67.5%



It takes a village! Supporting retention, persistence, and completion



All USNH campus communities support their students through integrated, holistic campuswide strategies that advance academic, social, and emotional well-being

- First-year orientation for students and families
- Advising strategies (academic and career)
- Data analytics and early warning systems (EAB Navigate 360)
- Wrap-around services (academic, behavioral, social, 'first generation')
- High impact practices to enhance engagement (research, internships, service learning)
- Community and belonging (athletics, student orgs, res life)
- Financial literacy
- Targeted initiatives



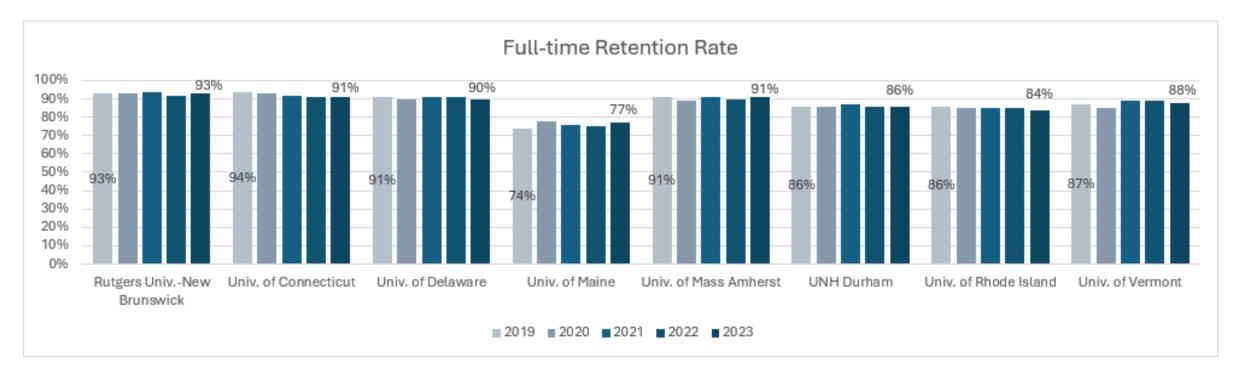
UNH 1st-2nd Year Retention







University System of New Hampshire



- Rebounding from post-COVID dip in 2021; Fall 2025 reached 88%
- Moving from 88% toward target of 90% targeted initiatives needed

Source: IPEDS Data Center. Percent of the (fall full-time cohort from the prior year minus exclusions from the fall full-time cohort) that re-enrolled at the institution as either full- or part-time in the current year.

UNH Student Success Initiatives







University System of New Hampshire

- MyWildcatSuccess (EAB Navigate 360)
 - Early Alerts (71% response rate fall 2025; increase of 10%)
 - Actively linking ~3000 students to support services

Knack

- Leveraging EAB Navigate 360 through Knack integration
- Utilizing analytics, early alert workflows, and student profiles to proactively pinpoint students who may benefit from tutoring support to ensure timely intervention.



- Exploring Major Maps (EAB) and timeline for development on campus
 - Offers students outlined plans for potential experiential learning opportunities and clear course sequences.
 - Aligns academic and experiential learning opportunities to help students think about career outcomes within their academic experience.

KSC Student Success Initiatives







University System of New Hampshire

Academic Success

- Comprehensive enrollment view: All students, not limited to first year.
- Division of Enrollment and Student Engagement (ESE) supports the entire student journey, collaborates extensively with Academic Affairs on retention initiatives.
- Fresh Start program for additional advising to struggling first-year students.
- Refined Roster Verification, with 97% of faculty participating this fall, up from 87% two years ago.
- Intentional add/withdrawal periods to maximize student success.
- Extensive work on DFW (Drop, Fail, Withdraw) strategy, identifying where students tend to stall in academic progress and effective interventions.

Student Experience

- Enrollment management teams leverage data for enhancing the student experience and establishing clear enrollment goals.
- Community Living department restructured, leadership change.
- Administrative fee for damages to replace individual charges (#1 complaint of on-campus students).
- Realigned dining packages, more options for upper-class students.
- Priority parking for upper-class students.
- Housing selection process moved to fall to compete with off-campus lease cycle.

Institutional Comparator Groups

(Peer Averages)







University System of New Hampshire

UNH

Bentley Univ, Waltham MA (prvt)
Boston Univ, Boston MA (prvt)
Northeastern Univ, Boston MA (prvt)
Quinnipiac Univ, Hamden CT (prvt)
Rutgers Univ, New Brunswick NJ
Univ at Buffalo (SUNY), Buffalo NY
Univ of Connecticut, Storrs CT
Univ of Delaware, Newark DE
Univ of Maine, Orono ME
Univ of Massachusetts, Amherst MA
Univ of Rhode Island, Kingston RI
Univ of Vermont, Burlington VT

PSU

Bridgewater State Univ, Bridgewater MA
Frostburg State Univ, Frostburg MD
The College of New Jersey, Ewing NJ
SUNY College, New Paltz NY
SUNY College, Plattsburgh NY
Univ of Massachusetts, N Dartmouth MA
Univ of Pennsylvania, Millersville PA
Univ of Pennsylvania, Shippensburg PA
Univ of Wisconsin, Stevens Point WI
Univ of Wisconsin, Whitewater WI
Western Connecticut State Univ, Danbury CT
Westfield State Univ, Westfield MA

KSC

Eastern Connecticut State Univ, Willimantic CT
Fort Lewis College, Durango CO
Henderson State Univ, Arkadelphia AR
Ithaca College, Ithaca NY (prvt)
Longwood Univ, Farmville VA
Ramapo College of New Jersey, Mahwah NJ
Shepherd Univ, Shepherdstown WV
Southern Oregon Univ, Ashland OR
SUNY at Geneseo, Geneseo NY
Truman State Univ, Kirksville MD
Univ of Mary Washington, Fredericksburg VA

USSB Presentation:

University System of New Hampshire Board of Trustees Educational Excellence Committee 23rd October 2025

2025-2026 USNH University System Student Board:

Chair: Tim Hoheneder (UNH Student Trustee)

Vice Chair: Ludmilla Cjeka (PSU USSB)

University of New Hampshire:

- UNH Undergraduate USSB: Luca Fortin
- UNH Law USSB: Jessica O'Brien
- UNH Manchester-CPS USSB: Delaney Cote

Keene State College:

- KSC Student Trustee: Matthew Ash
- KSC USSB: Erin Ciempa

Plymouth State College:

• PSU Student Trustee: Ethan Dupuis

USSB Presentation USNH Board of Trustees, Fall 2025 Meeting

Synergizing USNH Student Governance & Leadership: How Can The USSB & USNH Student Leaders Inform Student Belonging Priorities?

University System of New Hampshire



USNH Student Forums: Student-Led Belonging Initiative

- USSB-led, Systemwide USNH Student Governance Collaboration Forums
- Connects Student Leaders Across USNH Campuses
- Strengthen USNH Student Belonging, Improve Retention, and Solidify Leadership Pipelines
- Zero-Cost, High-Impact Initiative
- Aligns with USNH Core Mission: Student Excellence, Collaboration, and Lifelong Successfulness

University System of New Hampshire



Why Now? Why Student Forums?

- Cross-Campus Collaboration Strengthens Student Belonging & Retention Amid Pressures in Public Higher Education
- Translate Student Experience into Actionable Insight & Informed Policies
- Strengthen USNH Alignment & Inform System Decision-Making
- Further Positions USNH as a Responsive, Student-Centered and Leadership-Driven System

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USNH Student Forums:

Format: *Open Forum*

Duration: 60–90 minutes **Attendance:** ~20 Attendees

8 USSB Members

2 Delegates per USNH Student Government (12)

Purpose: USNH Student Leaders Share Insights,

Identify Shared Challenges, to Develop

Coordinated, Collaborative, and Student-

Informed Solutions

Focus Areas:

- Student Experience & Campus Life
- Mental & Behavioral Health and Wellbeing
- Student Transportation Needs
- Collaborative Problem-Solving Opportunities

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The Plan

USNH Student Forum Rollout: October 2025 - June 2026

- October: Vision Presented to USNH BoT
- November: First USNH Student Forum
- March: Present Initial Outcomes & Policy Recommendations to USNH Board of Trustees as Part of USSB Presentation
- Spring: Second USNH Student Forum
- June: Disclose Impact Summary & Suggest Continuation Plans

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The Plan

What Can We Expect From USNH Student Forums?

- Inputs: USSB & USNH Student Governments
- Outputs: Forums, Student Collaboration & Participation Evaluations, Student Feedback
- Outcomes: USNH Cross-Campus Collaboration, Strengthen Student Belonging, Protect and Improve Student Life Across USNH Campuses
- Impacts: Improve Retention, Student Leadership Development, USNH Student Life Resilience, USNH Student Collaboration

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How Do We Remain Accountable?

Consolidation:

- Forums Provide Campus Leadership With Actionable Steps
- Forums Measure Progress and Periodically Refine Student & Campus Priorities
- Strengthen Alignment Between USNH Student Governance & Leadership

Impact Demonstration:

- Review as Part of Future USSB Presentations
- Showcase Implemented Recommendations as Proof of Student-Leadership Collaboration
- Framework for AY26–27 to Sustain Momentum

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How Do We Remain Accountable?

Impact Goals:

- 2+ Annual Student Forums with Crosscampus Representation from USNH Campuses
- Student Feedback Informing USSB, USNH BoT, and Campus Leadership Priorities
- Incremental Improvement in Student Retention, Purpose & Belonging Systemwide
- Quantify Student Governance is a Strategic Partner in USNH's Core Mission

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Thank You! What Questions Do You Have?